Supplemental items for Resources and Place Scrutiny Committee

Tuesday 25 November 2025 at 6.30pm in the Council Chamber Council Offices Market Street Newbury

Par	t I	Page No.
3	Actions from previous meetings To receive an update on recommendations and actions following previous Committee meetings.	1 - 10
11	Corporate Programme To advise the Committee of the current Corporate Programme.	11 - 14

Sarah Clarke

Executive Director - Resources

Ward Clarke

For further information about these items, please contact Stephen Chard (Democratic Services

Manager) on (01635) 519462

e-mail: stephen.chard@westberks.gov.uk





Agenda Item 3

Resources and Place Scrutiny Committee Scrutiny Recommendations and Actions Tracker

The Recommendations and Actions Tracker is a standing item, and documents the progress of formal scrutiny recommendations and suggested actions for improvement made by the Resources and Place Scrutiny Committee at its public meetings. Items will remain on the tracker until a response has been provided to the Committee by the Executive, council departments, and/or external partners.

Suggested Actions for Improvement to Council Departments/Partners

Ref	Meeting date and agenda item	Action	Lead	Target date	Last update	Update	Status
143	11 October 2023 & 25 April 2024: Thames Water and Environment Agency	Meet with the EA and West Berkshire Council to discuss the Northbrook in Newbury. Seek an update from Councillor Gourley about whether action would be taken following the results of the Northbrook tests.	Cllr Stuart Gourley/Jon Winstanley	27/11/2025	14/11/2025	Thames Water have supported with testing of the Northbrook. WBC's business case is being finalised with the Environment Agency and will be managed in line with the emerging draft Section 19 report after the January 2024 district-wide flooding. This will require EA funding. The Environment Officer who joined us on the site visit, has requested a water quality monitoring device to be deployed along the Northbrook. 01/07/25 - concerns on this matter have been brought to the attention of Lee Dillon MP by a resident, the outcome of which would be monitored. 05/09/25 - Cllr Gourley has continued to chase the EA for further support with pollution testing, but all systems are deployed elsewhere currently. The EA do not consider this site as a priority at the current time. 16/09/25 - request made of the Council to take action as corporate landlord by requesting that testing take place of non-dissolvable pollutants and for cameras to be installed to monitor the situation and help identify ways to resolve it. This was informed by a member of the public, Ms Paula Saunderson, who is liaising with officers. 14/11/25 - Portfolio Holder is in discussion with officers on the available options and how best to take this forward. It is understood that the Lead Local Flood Authority's Principal Engineer has been tasked with preparing a further study of the flood risk.	In progress
		Scrutiny Commission to be updated about progress with Councillor Gourley's motion (in relation to Thames Water) that was passed at March Council.	Cllr Stuart Gourley	tbc	08/09/2025	The Scrutiny Chairman is in dialogue with the Executive Portfolio Holder regarding the timing of future reports. 14/11/25 - TW are conducting a lot of work around the District, and small steps are being made by the government to improving the situation. The council continue to support TW with operational needs such as permits for works etc, and remain in dialogue on upcoming works, and requirements around the District. The scheduling of the annual meeting with WBC officers, Thames Water and the Environment Agency to discuss flooding, sewage and drought to be discussed under the Work Programme.	In progress

212	26 November 2024: Response to Faraday Road Football Ground queries	Provide details of the project plan and objectives for Faraday Road.	Cllr Nigel Foot	30/09/2025	16/09/2025	A draft is being produced. Cllr Foot to clarify some details and will provide a further update following the next meeting of the Faraday Road Steering Group in September. 16/09/25 - an update on the project plan and objectives for Faraday Road would be provided at the Executive on 25 September 2025.	In progress
223	11 February 2025: Actions from Previous Meetings	Follow up with Thames Water regarding Thatcham Sewage Works.	Cllrs Stuart Gourley and Denise Gaines	25/11/2025	16/09/2025	Cllr Culver has contacted Denise Kinsella and awaits a response. Cllr Gourley has also been asked to liaise with Thames Water on this point. 01/07/25 - Stephen Chard to seek confirmation on ownership of the Thatcham Sewage Works. Confirmed this is Thames Water. 16/09/25 - it was explained that the concerns with the sewage works being at capacity and action needing to be taken as a result were being progressed by the relevant Portfolio Holders (Councillors Stuart Gourley and Denise Gaines).	In progress
		Undertake benchmarking with other local authorities to check the link between affluence and waste volume.		17/03/2026	19/06/2025	Assigned to officer for action in Q4, following implementation of other key priorities.	In progress
157,	17 July 2024 & 13 March 2025: Waste Strategy	Consider how measurement and reporting of community litter-picking could be improved, and consider increased provision of community litter-picking kits as part of the Waste Strategy	Daniel Warne	17/03/2026	16/09/2025	Action forms part of adopted Waste Management Strategy. Assigned to officer for action in Q4, following implementation of other key priorities. 01/07/25 - importance highlighted of ensuring that local communities and volunteer groups were aware that litter picking kits were held by parishes.	In progress
		A future report to be brought to the Scrutiny Commission on implementation of the new recycling scheme.		17/03/2026	16/09/2025	16/09/25 - discussion on the Waste Strategy was scheduled on the Work Programme for March 2026. This would need to cover implications of the move to three weekly black bin collections.	In progress
236		The Corporate Programme to become a standing item.	Stephen Chard	16/09/2025	16/09/2025		Complete
237	1 July 2025: Corporate Programme	Councillor lain Cottingham to provide an update on progress with the corporate landlord model.	Cllr lain Cottingham	25/11/2025	16/09/2025	The action relating to iTrent implementation would be incorporated within the work of the Project Management	In progress
238	Corporate Programme	Councillor Jeff Brooks would be asked to provide an update on progress with iTrent implementation (Phase 2).	Cllr Jeff Brooks	16/09/2025	16/09/2025	Task Group.	Complete
239	1 July 2025: Changes to the Scrutiny Structure and the Policy Development Group	The PDG Work Programme would be a standing item for this meeting and it was suggested that the PDG receive the scrutiny work programmes.	Stephen Chard	16/09/2025	16/09/2025	PDG meetings are being held on an ad-hoc basis at present. However, the Work Programme is due for development and will be supplied for future meetings. The next meeting of the PDG was held on 30 October 2025 to discuss viable villages. The Transformation PDG is meeting for the first time on 20 November 2025.	Complete
241	1 July 2025: 2024/25 Revenue Financial Performance: Provisional Outturn	Additional information would be provided at the Executive on 3 July 2025 to explain: The budget variance for the budget lines of Executive Director - Place, Executive Director - Resources and for the Chief Executive. The overspends against the budgets for Transformation and for Finance, Property and Procurement.	Cllr lain Cottingham	16/09/2025	01/07/2025	Superseded by more recent finance related developments including Q2 outturn.	Complete

242	1 July 2025: 2024/25 Revenue Financial Performance: Provisional Outturn	Cllr lain Cottingham to provide the invest to save business case to Cllr Antony Amirtharaj to provide a fuller explanation of the commissioning work that was involved with procuring SEND provision.	Cllr lain Cottingham	16/09/2025	01/07/2025	This will be more widely circulated once received.	In progress
244	1 July 2025: 2024/25 Revenue Financial Performance: Provisional Outturn	A diagram to be provided to help understand how financial governance groups interlinked.	Shannon Coleman- Slaughter		01/07/2025	Links with action 254.	In progress
246	1 July 2025: Task and Finish Group Updates	The three scrutiny chairmen and Democratic Services to carry out a piece of work to achieve clarity about the purpose and parameters of task and finish groups.	Scrutiny Chairmen	25/11/2025	01/07/2025	This is being progressed by Nicki Thomas, Service Lead for Legal and Democratic Services, in the first instance. Draft guidance has been provided to the scrutiny chairmen.	In progress
247	1 July 2025: Executive Forward Plan (Asset Disposals)	A standing item for the Executive was on Asset Disposals. Councillor Ross Mackinnon explained that he intended to explore this at the Executive on 3 July 2025. Councillors Culver and Mackinnon would discuss, post the Executive, if there was scope for scrutiny involvement with asset disposals.	Cllrs Ross Mackinnon and Carolyne Culver	25/11/2025	01/07/2025		In progress
163,	17 July 2024, 26 November 2024, 1 July	Chairman of Scrutiny Commission to discuss issues relating to Housing First and empty homes with the relevant Executive Portfolio Holder.	Cllr Carolyne Culver	25/11/2025		Cllr Culver has contacted Cllr Gaines as housing portfolio holder and Cllr Codling as chairman of Health and Wellbeing, requesting that we establish between the three of us what is the best way forward to develop and scrutinise housing policy in a manner that does not duplicate effort. 01/07/25 - social housing had been identified as the area of focus. On agenda for 25/11/25.	Complete
221, 248	2025: Social Housing	Liaise with the Executive Portfolio Holder: Planning and Housing regarding the timing of proposed housing reports	Cllr Carolyne Culver	25/11/2025	01/07/2025	The Scrutiny Commission Chairman is in dialogue with the Executive Portfolio Holder regarding the timing of future reports. On agenda for 25/11/25.	Complete
		The plans for scrutiny of this topic would be discussed further at the next meeting. A briefing note would be requested from Housing Officers on the current situation and the difficulties being faced to help the Committee focus its work in this area.	Stephen Chard/Housing Officers	25/11/2025		Briefing note has been requested to help inform further scrutiny work on this topic. On agenda for 25/11/25.	Complete
249	1 July 2025: Work Programme (Public Transport)	Councillor Antony Amirtharaj would progress this with the Portfolio Holder in the first instance and would consider whether he felt it to be a suitable topic for scrutiny.	Cllr Antony Amirtharaj	16/09/2025	01/07/2025		In progress
250	1 July 2025: Work Programme (Northcroft Dryside)	Councillor Howard Woollaston to draft a set of questions for Portfolio Holders and officers in relation to his concerns in this area. They would then be shared with the Chairman before being progressed further.	Cllr Howard Woollaston	16/09/2025	01/07/2025		In progress
		Gabrielle Mancini to provide information on whether improvements had been achieved to the waiting list for home to school transport.	Gabrielle Mancini	25/11/2025	16/09/2025	Waiting list is only for Farepayers (spare seats on existing routes) so improvements are not going to be possible unless there is an increase in vehicles/ routes which is not the purpose of the scheme. There is a waiting list every year and people are offered as and when seats become available. This year we are seeing higher waiting lists for The Willink School but this is majority out of county applicants.	Complete

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251	16 September 2025: Review of Transformation Programme	Information would be provided on the income from selling assets, alongside costs incurred/rental income lost to fully understand the benefits achieved from transformation. Information would also be provided on the costs of retaining an asset and using it in a different way vs the savings achieved.	Gabrielle Mancini/ Shannon Coleman- Slaughter	10/02/2026	16/09/2025		In progress
		Further information would be provided on savings achieved and cost avoidance, as well as all costs incurred to establish the net position and assist further scrutiny. This would capture the information in one document and could take the form of an enhanced Appendix A and/or the transformation cost tracker that had been tabled. Regular update reports were requested. The next update would be received by the Scrutiny Committee at its meeting on 10 February 2026.	Gabrielle Mancini/ Shannon Coleman- Slaughter	10/02/2026	16/09/2025		In progress
252	16 September 2025: Review of the Library Service performance and funding model	The national library trend data would be provided for comparison with the picture in West Berkshire.	Felicity Harrison		16/09/2025	The information is attached to the actions log.	Complete
	16 September 2025:	A full list of reprofiling requests would be provided in future reports.	Elizabeth Griffiths/Chris Dagnell		16/09/2025		In progress
253	Capital Financing Performance Report Q1	The business case for the solar farm would be circulated to the Committee.	Clare Lawrence	17/11/2025	16/09/2025		In progress
	2025/26	The CFR from 2024/25 would be confirmed.	Elizabeth Griffiths/Chris Dagnell	17/11/2025	16/09/2025	2024/25 Closing CFR was £319,711 million (Which is disclosed in the draft Statement of Accounts published on the Council's website under note 35 – Capital expenditure financing).	Complete
		Greater clarification would be provided of the graphs presented in paragraph 6.2 of the report.					In progress
	16 September 2025:	Information would be provided on the profiling of short term borrowing and repayment.	Toby Prodley/				In progress
254	Revenue Performance Report Q1	A private finance briefing would be arranged for Scrutiny Members, open to all Members, to aid Members' understanding of factors related to the budget, such as Exceptional Financial Support (EFS) and borrowing arrangements with the Public Works Loan Board (PWLB), and how best to scrutinise them.	Toby Bradley/ Shannon Coleman- Slaughter		16/09/2025		In progress

Formal Recommendations to Executive

Ref	Meeting date and agenda item	Scrutiny recommendation	Lead	Target date	Last update	Response	Status

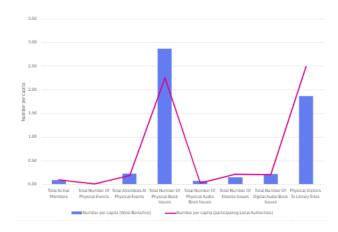
Ref	Meeting date and agenda item	Scrutiny recommendation	Lead	Target date	Last update	Response	Status

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Response to Query - The national library trend data would be provided for comparison with the picture in West Berkshire

This comparison uses 2023/2024 data from the Arts Council on libraries and draws on the latest available figures from the DCMS Data Trends 2023–2024. These datasets represent the most up-to-date national picture for public libraries. Source: <u>Supporting libraries | Arts Council England</u>

To compare West Berkshire with the national trend, we compiled the total figures for each activity within West Berkshire. These figures were normalised by calculating per capita values based on the local population. We then assessed the percentage difference to determine how much higher or lower West Berkshire's figures are compared to the corresponding national figures.



This indicates that West Berkshire is performing above the national average in areas such as events, physical book issues, and e-audio issues. However, there are areas for improvement. Our eBook usage is currently below the national average, as are physical visits to library sites. To address this, we should focus on promoting eBook usage and encouraging more in-person visits to bring these figures closer to national trends.

Comparison with Similar Local Authorities

To assess performance, West Berkshire has been compared with the following authorities: Reading, RBWM (Royal Borough of Windsor and Maidenhead), North Somerset, Portsmouth, North Lincolnshire, Walsall, and Swindon.

The comparison focuses on key measures of library usage:

- Total Active Members
- Number of Physical Events
- Attendance at Physical Events
- Physical Book Issues
- Physical Audio Book Issues
- eBook Issues
- Digital Audio Book Issues
- Physical Visitors to Library Sites

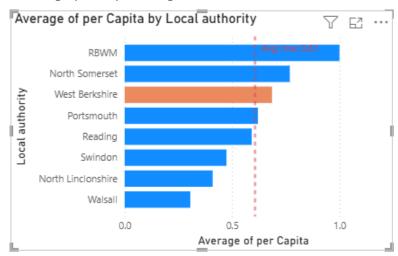
For comparison with other local authorities- we compiled the total figures for each activity across all authorities. Then calculated per capita values based on each authority's population. Using these figures, we determined the average per capita for each activity and then assessed how much higher or lower West Berkshire's figures are compared to the average, expressed as a percentage.

Using the average per capita library usage across these authorities, the following results were calculated.

Activity	West Berkshi re	_	uth		Readin g	No. per capita (Readi ng)	RBW		Swind on	No. per capita (Swin don)	North Somers et		North Lincoln	No. per Capita(North Linclon shire)	Walsall	No. per Capita (Walsa II)	Numb er per	% Higher or lower from Avg per capita
Total Active Members	14,861	0.09	14,886	0.07	12,938	0.07	16,02 4		14,366	0.06	27,765	0.14	15,635	0.09	35,449	0.12	0.09	-3.16%
Total Number Of Physical Events	2,291	0.01	3,067	0.01	-		-		-		3,389	0.02	390	0.00	2,157	0.01	0.01	26.72%
Total Attendees At Physical Events	36,802	0.23	21,397	0.10	27,393	0.15	35,15 1	0.23	-		31,820	0.16	5,822	0.03	35,123	0.12	0.15	54.25%
Total Number Of Physical Book Issues	468,659	2.87	305,900	1.45	366,43 9	2.06	521,9 67		313,97 4	1.32	601,249	3.01	158,34 6		265,124	0.92	1.99	44.18%
Total Number Of Physical Audio Book Issues	10,978	0.07	5,613	0.03	3,449	0.02	2,584	0.02	4,702	0.02	9,027	0.05	3,197	0.02	5,350	0.02	0.03	131.61%
Total Number Of Ebooks Issues	23,476				,		21,73		,				,		,			15.31%
Total Number Of Digital Audio Book Issues	35,481	0.22	31,121	0.15	23,419	0.13	21,09 9		44,895	0.19	87,323	0.44	27,584	0.16	12,722	0.04	0.18	18.68%
Physical Visitors To Library Sites	304,314	1.86			276,00		468,3		270,00			2.17	321,60		344,818		1.98	-6.15%
Population	163,367		210,297		178,19 6		155,2 39		238,41 7		199,818		170,08 7		288,736	i		
Average Per capita		0.69		0.62		0.59		1.00		0.47		0.77		0.41		0.31	0.61	13.02%
Rank		3		4		5		1		6	3	2		7		8		

Summary of Findings

- West Berkshire ranks 3rd overall for average per capita usage among the authorities compared.
- The average per capita usage across all authorities is 0.61, while West Berkshire stands at 0.69, which is 13% higher than the group average.



Key Highlights

- Physical Audio Book Issues: 131.6% above average
- Physical Book Issues: 44.1% above average.
- Physical Event Attendance: 54.6% above average.

Areas for Improvement

- eBook Issues: Only 15.3% above average, indicating potential for growth in digital engagement.
- Active Members: Slightly below average (-3.2%). Note: This figure reflects members who borrowed physical books only; digital usage is excluded.
- Physical Visits: 6.1% below average.

This comparison provides a clear picture of where West Berkshire performs strongly and where there are opportunities to improve relative to similar authorities.

Nov-25

I	Nov-25										
	Title	Description	Portfolio	Portfolio Holder	Size	Status	Phase	Sponsor	Service	Directorate	Estimate
EE28	Theale Railway Station upgrade	Improvement works to Theale Railway station	Environment and Highways	Stuart Gourley	Tier 1	Active	Delivery	Jon Winstanley	Environment	Place	31.08.2025
	MOSAIC - Social Care Case Management (SCCM) System [The Access Group - TAG]	Procurement and implementation of a new Social Care Case Management (SCCM) system. [MOSAIC from The Access Group (TAG)]	Adult Social Care and Public Health	Patrick Clark	Tier 1	Active	Delivery	Paul Coe	Adult Social Care	People	01/04/2026
3178	Future Care Home Strategy (Care Home Review)	WBC currently operate 3 care homes: Willows Edge, Birchwood and Notrees. Instructed by Members to secure the transfer of all three to another provider, retain market capacity whilst realising significant savings.	Adult Social Care and Public Health	Patrick Clark	Tier 1	Active	Delivery	Gabrielle Mancini	Projects	Resources	
64	Digital Inclusion Innovation Fund Application	Applied for 3 funds (Digital Inclusion On the Move; Pop Up Kiosks for skills, safety and local support integrating VR (Borrow and Connect Device Loan Scheme) and (Mapping the Divide - understanding digital exclusion in Berkshire.	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active		Clare Lawrence	Projects	Resources	22.10.25
	Records Office. Reading [Royal Berkshire Archives - Records Office -	Extension built onto the Royal Berkshire Archives building.	Transformation and Corporate Programme	Nigel Foot	Tier 1	Active	Design	Clare Lawrence	Communities & Wellbeing	People	31/03/2028
WB23	Extension - Reading} Thatcham & Hungerford Town Centre Studies	Thatcham & Hungerford Town Centre Studies	Economic Development and Regeneration	Justin Pemberton	Tier 1	Active	Delivery	Clare Lawrence	Development & Regulation	Place	31/03/2026
WB15	Newbury Town Centre Masterplan	Regeneration of Newbury Town Centre	Economic Development and Regeneration	Justin Pemberton	Tier 1	Active	Delivery	Clare Lawrence	Development & Regulation	Place	31/03/2026
EE17	Renewable energy provision (Grazley Solar Farm)	Grazley Solar Farm	Environment and Highways	Stuart Gourley	Tier 1	Active	Delivery	Jon Winstanley	Environment	Place	31/12/2025
B172	Business Support Review	It is proposed that administrative services should be absorbed into a central business support function based on the nature of duties and volume of transactions being carried out rather than the service area being supported		Vicky Poole	Tier 1	Active	Initiation	Gabrielle Mancini	Projects	Resources	30/06/2025
SLV13	I-College Alternative Education - East Of Area [Badger's Hill (School)]	iCollege - Badger's Hill (Schools)	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Delivery	Neil Goddard	Education	People	31/03/26 30/09/25 3/31/2025
VB18	(SEMH)/(ASD) Expansion of Castle School	SEMH/ASD Expansion of Castle School ** [SEMH - Social, Emotional & Mental Health // ASD - Autism Spectrum Disorder] (NIC)	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Delivery	Neil Goddard	Education	People	31.03.26 31/12/25 3/31/2025
WB185	Falkland Primary School - Classroom Replacement	To replace two modular classroom blocks which are in a poor aged condition and to make more efficient use of the external areas of the school including the car park.	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Construction	Neil Goddard	Education	People	31.12.27 9/30/2027
VB186	The Castle School Basic Need Expansion: Projects	The Castle School does not have capacity to take on additional pupils within their current accommodation. This project is required to meet the expansion needs of the school for the start of the Academic year in 2024 by providing additional classrooms for 32 pupils. There are increased pressures in	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Construction	Neil Goddard	Education	People	31.01.27 10/30/2026
VB187	SEMH / ASD Resourced Provision - Primary	The aim of this project is to deliver a specialist facility for up to 12 primary age KS1 and KS2 pupils with SEMH/ASD needs on the existing Kennet Valley Primary school site (RG31 7YT). SEMH/ASD Resourced Provision - Primary ** [SEMH - Social, Emotional & Mental Health // ASD - Autism Spectrum Disorder]	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Delivery	Neil Goddard	Education	People	31.12.25 9/29/2025
G1	Gigabit by BDUK delivered by Openreach (West Berkshire)	Delivering Fibre broadband to rural properties to achieve 99% coverage by 2032. BDUK Lot 13	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active	Delivery	Clare Lawrence	Projects	Resources	31/12/2032

CEE28											
	Theale Railway Station upgrade	Improvement works to Theale Railway station	Environment and Highways	Stuart Gourley	Tier 1	Active	Delivery	Jon Winstanley	Environment	Place	31.08.2025
CEE196	Nutrient Neutrality	Develop and deliver projects which will deliver a reduction in nutrients entering the River Lambourn. This will unlock development which is currently stalled due to the anticipated impact of additional nutrients and phosphates on the Lambourn catchment.	Environment and Highways	Stuart Gourley	Tier 1	Active	Design	Jon Winstanley	Environment	Place	03/01/2027
	Brookfields School Expansion – Early Years And Key Stage 3	Provision of additional classrooms and associated support spaces to meet pupil place pressures.	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Design	Neil Goddard	Education	People	31.01.27 31.12.27 05.09.27
L	Kennet Refurbishment (Leisure Centre)	Refurbishment of Kennet Leisure Centre	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 1	Active	Delivery	April Peberdy	Communities & Wellbeing	People	Original Works Completed 29/01/2025
	Playing Pitch Strategy (PPS)	Undertake a PPS to provide evidence to 2041.	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 1	Active	Delivery	April Peberdy	Communities & Wellbeing	People	31/05/2026
	Gigabit by BDUK delivered by Clty Fibre for East Berkshire	Delivering Fibre broadband to rural properties to achieve 99% coverage by 2032. BDUK Lot 26 (East Berkshire & Buckinghamshire) Theale	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active	Delivery	Clare Lawrence	Projects	Resources	31/12/2032
G3	Openreach Commercial Project	Multi Dwelling Units - roll out of fibre to the premises (MDUs) in West Berkshire led by Openreach. Little influence on their programme but potential for us to facilitate with landlord awareness.	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active	Delivery	Clare Lawrence	Projects	Resources	31/12/2032
G5	Rural Mobile and Broadband Not Spots	Project led by DIG looking at Bradfield and Lambourn specifically.	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active	Initiation	Clare Lawrence	Projects	Resources	ТВА
	Researching CIL & S106 funding for use on digital initiatives	Request by CEO to look into this possibility.	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active	Initiation	Clare Lawrence	Projects	Resources	
IG7	Superfast Broadband BT Phase 3 West Berks. Phase 6	Delivery of superfast broadband by OpenReach Phase 3 West Berkshire district.	Transformation and Corporate Programme	Vicky Poole	Tier 1	Active	Awaiting Closure	Clare Lawrence	Projects	Resources	30/11/2025
CEE1	West Berkshire Local Plan 2036	The West Berkshire Local Plan 2036	Planning and Housing	Denise Gaines	Tier 1	Active	Awaiting Closure	Clare Lawrence	Development & Regulation	Place	31/03/2027
		The West Berkshire Local Plan 2036 Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet		Denise Gaines Denise Gaines	Tier 1	Active	Awaiting Closure Awaiting Closure		Regulation	Place	31/03/2027
RWB16	Plan 2036 Four Houses Corner Calcot Schools	Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet The remodelling, refurbishment and rationalisation of							Regulation Development &		30.11.25 30.06.32 31.03.32 31.01.32
RWB16 CSLV14 RWB44	Plan 2036 Four Houses Corner Calcot Schools remodelling	Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet The remodelling, refurbishment and rationalisation of	Planning and Housing Deputy Leader of the Council & Children & Family	Denise Gaines	Tier 1	Active	Awaiting Closure	Clare Lawrence Neil Goddard	Development & Regulation Education	Place	30.11.25 30.06.32 31.03.32
RWB16 CSLV14 RWB44	Plan 2036 Four Houses Corner Calcot Schools remodelling Creation of a Housing	Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet The remodelling, refurbishment and rationalisation of accommodation to align with change of Admission Number.	Planning and Housing Deputy Leader of the Council & Children & Family Services	Denise Gaines Heather Codling	Tier 1	Active On Hold	Awaiting Closure Design	Clare Lawrence Neil Goddard	Development & Regulation Education Development &	Place	30.11.25 30.06.32 31.03.32 31.01.32 10/31/2031
RWB16 CSLV14 RWB44	Plan 2036 Four Houses Corner Calcot Schools remodelling Creation of a Housing Company Corporate Landlord	Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet The remodelling, refurbishment and rationalisation of accommodation to align with change of Admission Number.	Planning and Housing Deputy Leader of the Council & Children & Family Services Planning and Housing Finance and Resources Deputy Leader of the Council & Children & Family Services	Denise Gaines Heather Codling Denise Gaines	Tier 1 Tier 1	Active On Hold On Hold	Awaiting Closure Design Awaiting Closure	Clare Lawrence Neil Goddard Clare Lawrence Shannon Coleman-	Development & Regulation Education Development & Regulation	Place People Place Resources	30.11.25 30.06.32 31.03.32 31.01.32 10/31/2031 25/05/2024

TCEE28	Theale Railway Station upgrade	Improvement works to Theale Railway station	Environment and Highways	Stuart Gourley	Tier 1	Active	Delivery	Jon Winstanley	Environment	Place	31.08.2025
NEW	Enhancement and Migration of Agresso to	To include the below essential works as a minimum, with other requirements for 'nice to have' enhancements gathered	Finance and Resources	lain Cottingham	Tier 2	Active	Delivery	Shannon Coleman-	Projects	Resources	31/06/26
TRANSCW	Unit4 SaaS Chestnut Walk for Temporary Housing	through workshops, weighted and prioritised to deliver what's feasible in our timescale. All other identified enhancements Chestnut Walk will provide temporary supported accommodation for families, singles and couples experiencing homelessness within West Berkshire. The facility will support the Council's B&B elimination plan by offering suitable, cost-effective alternative to commercial hotels and B&Bs for those owed a Section 188 or a 193 main housing duty	Transformation & Housing	Vicky Poole /Denise Gaines	Tier 2	Active	Initiation	Slaughter Gabrielle Mancini/ Phillipa Venables	Projects	Resources	31/03/2026
TVIDB02	DC supply issues	Reducing DC supply issues through digitally involving community in case - to implement Vocala across two priority cohorts (Older People with existing home care packages and Young people transitioning to adult services).	Adult Social Care and Public Health	Patrick Clark	Tier 2	Active	Initiation	Paul Coe	Adult Social Care	People	30/05/2026
TVIDB17	HOWZ	Al Powered Home Monitoring System	Adult Social Care and Public Health	Patrick Clark	Tier 2	Active	Initiation	Melanie O'Rourke	Adult Social Care	People	30/05/2026
AFWB2	Continuing Health Care (CHC) / ASC Joint Funding	To reset the approach in Berkshire West relating to CHC or Shared Care funding. This should, in time, lead to a change in the decisions relating to eligibility. Requested by EDs to move from Thriving Communities to A Fairer West Berkshire 01 May 2024.	Adult Social Care and Public Health	Patrick Clark	Tier 2	Active	Awaiting Closure	Paul Coe	Adult Social Care	People	30/08/2025
TPB162	Home to School Transport Savings	The aim is to realise efficiencies in the delivery of the Council's home to school transport service. (HTST) Benchmarking suggests the cost of delivering this service is more than that of comparable local authorities.	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 2	Active	Delivery	Gabrielle Mancini	Education	People	31/03/2026
91	Museum Store Move	Relocation of artifacts	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 2	Active	Delivery	Felicity Harrison	Finance & Property	Resources	31/12/2026
TCEE193	Garden Waste Subscription Service 2025/26	To deliver clear service renewal communications, updated processes and digital forms to facilitate both subscription renewals and new subscriptions and suitable resource to effectively administer the peak in workload.	Environment and Highways	Stuart Gourley	Tier 2	Active	Awaiting Closure	Kofi Adu-Gyamfi	Transport & Countryside	Place	30/11/2025
AFWB46	Northcroft Re- Development (Dryside)	Renovation and redevelopment of Northcroft Leisure Centre	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 2	Active	Delivery	April Peberdy	Communities & Wellbeing	People	30/06/2025
TCEE179	Padworth Solar Scheme	This project involves undertaking feasibility and delivery of rooftop and ground-mounted solar panels to generate renewable energy at the Council's Padworth facility.	Environment and Highways	Stuart Gourley	Tier 2	Active	Design	Jon Winstanley	Communities & Wellbeing	People	29/12/2025
89	Damp Works Project [Museum Damp Improvements}	Museum Damp Improvements	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 2	Active	Initiation	Felicity Harrison	Communities & Wellbeing	Place	31/03/2027
NEW	Ridgeway Proposal (LGR)	Put together a final proposal for submission to government regarding the two authority proposal for Ridgeway with Oxford & Shires.	Transformation and Corporate Programme	Justin Pemberton	Tier 2	Active	Delivery	Sarah Clarke	Projects	Resources	
NEW	LIFT (Low Income Families Tracker)	The LIFT project enables councils to use their data to identify and target people on low incomes by connecting them with employment and benefits support.	Transformation and Corporate Programme	Vicky Poole	Tier 2	Active	Delivery	Gabrielle Mancini	Projects	Resources	31/12/2026
TCEE197	Three Weekly Refuse Collections	Change black bin (refuse) collections for households who recieve a kerbside (street level) service from every two weeks to every three weeks. To encourage more recycling, reduce the amount of rubbish going to energy-from-waste facilities & landfill, and help manage future costs. Supporting and	Environment and Highways	Stuart Gourley	Tier 2	Active	Initiation	Kofi Adu-Gyamfi	Environment	Place	
SWPO20	HR & Payroll System Project (iTrent / MHR - formerly ERP)	HR & Payroll System procurement & iTrent implementation. [Phase 2 started July 2024]	Leader of Council Strategy and Communications	Jeff Brooks	Tier 2	Active	Awaiting Closure	Sarah Clarke	HR & Payroll	Resources	30/09/2025
TCEE22	Natural Carbon Reduction Measures		Environment and Highways	Stuart Gourley	Tier 2	Active	Awaiting Closure	Jon Winstanley	Environment	Place	30/11/2024
AFWB24	Northcroft Leisure Centre Lido	Newbury Lido Phased approach to renovation and redevelopment of the Lido.	Thriving Communities with a strong local voice	Nigel Foot	Tier 2	Active	Awaiting Closure	April Peberdy	Communities & Wellbeing	People	01/01/2025
43	Implement PlanX Software	PlanX is a Permitted Development Rights checker, which allows members of the public to submit applications for works through this platform. (NIC)	Planning and Housing	Denise Gaines	Tier 2	Active	Awaiting Closure	Clare Lawrence	Development & Regulation	Place	31/10/2024

rcee28	Theale Railway Station upgrade	Improvement works to Theale Railway station	Environment and Highways	Stuart Gourley	Tier 1	Active	Delivery	Jon Winstanley	Environment	Place	31.08.2025
04	Housing IT system Abritas	Integrated housing system for housing management and rental collection across the Council's housing portfolio.	Transformation and Corporate Programme	Vicky Poole	Tier 3	Active	Delivery	Clare Lawrence	Development & Regulation	Place	28/10/2025
PB177	Shaw House Commercialisation	To identify options for the future use of Shaw House as it currently has a net cost of approximately £250k to WBC	Transformation and Corporate Programme	Nigel Foot	Tier 3	Active	Delivery	Gabrielle Mancini	Projects	Resources	30/11/2024
RWB45	REPF Business Capital Grant Scheme	Capital grant scheme focused on increasing rural productivity, tourism, and diversification.	Economic Development and Regeneration	Justin Pemberton	Tier 3	Active	Delivery	Philippa Venables	Development & Regulation	Place	31/03/2026
WPO193	Disaster Recovery / Business Continuity Relocation	To move the DR/BC function from Turnhams Green to a new location. Required due to TG sale.	Transformation and Corporate Programme	Vicky Poole	Tier 3	Active	Planning	Simon Arter	ICT & Digital	Resources	30/11/25
76	Technology Enabled Care (TEC) - Magic Notes // YourMeds // Companion Pets	Delivering Technology Enabled Care and Assistive Technology projects to help people to stay living safely at home and retain their independence.		Patrick Clark	Tier 3	Active	Delivery	Paul Coe	Adult Social Care	People	31/03/2026
FWB183	Speenhamland – SEN (Outdoor Area)	The Keevill Unit is a Resourced Unit for pupils with physical disabilities. It is an integral part of the school, and provides pupils with a base for support and medical therapy. The aim of the unit is to enable children with physical disabilities to experience and access mainstream education with their peers.	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 3	Active	Delivery	Neil Goddard	Education	People	31.01.26 Currently in defects liability perior 1/24/2025
SWPO194	QRoutes Snapshot - SEND HTST	To identify savings through the use of a route optimisation snapshot for SEND HTST	Transformation and Corporate Programme	Heather Codling/ Vicky Poole/ Stuart Gourley	Tier 3	Active	Planning	Gabrielle Mancini	Transport & Countryside	Place	30/11/2025
SWPO60	Publishing PDF	Accessibility status for our users of the website rather than using word/excel etc.	Transformation and Corporate Programme	Vicky Poole	Tier 3	Active	BAU - Ongoing	Matthew Scalpello	ICT & Digital	Resources	31/12/2025
SWPO195	Tablets Pilot	3-4 month trial of the use of tablets for use by staff when carrying out 'field' work	Transformation and Corporate Programme	Vicky Poole	Tier 4	Active	Delivery	Lizzie Reeves	Projects	Resources	
CSLV30	Education Capital Enhancement Programme	Education Capital Maintenance Programme	Deputy Leader of the Council & Children & Family Services	Heather Codling	BAU	Active	Delivery	Neil Goddard	Education	People	31/03/2025
CEE33	Highway Improvement Programme [BAU / ONGOING]	Highway Improvement Programme (part of Annual Capital Highway Asset Management Programme)	Environment and Highways	Stuart Gourley	BAU	Active	Delivery	Jon Winstanley	Environment	Place	31/03/2026
CEE21	Active Travel Infrastructure	Creation of and improvements to core cycling/walking/wheeling routes within and adjacent to the Highway	Environment and Highways	Stuart Gourley	BAU	Active	Delivery	Jon Winstanley	Environment	Place	31/03/2027
CEE62	Improvements To Key Walking Routes [Recreational Walk Routes (Public Rights of Way Improvement Plan)]	Statutory document update. To improve selected pedestrian rights of way in order to increase their recreational value	Culture, Leisure, Sport and Countryside	Nigel Foot	BAU	Active	Delivery	Jon Winstanley	Environment	Place	29/12/2025
SWPO54	Chatbot Phase 2	Phase 2 of the project will focus on maximizing the Bot's functionality and enabling it to deliver complex, transactional interactions to the customer.	Finance and Resources	Vicky Poole	BAU	Active	Awaiting Closure	Joseph Holmes	ICT & Digital	Resources	31/12/2023
WPO158	Mobile Telephony	Transfer to new SIM provider for all mobile phones	Finance and Resources	Vicky Poole	BAU	Active	Awaiting Closure	Andy Best	ICT & Digital	Resources	17/09/2025
70	Henwick Worthy masterplanning for redevelopment	PPS Priority 2 - Master plan for use of site to try and better utilise a packed facility.	Culture, Leisure, Sport and Countryside	Nigel Foot	BAU	On Hold	Delivery	April Peberdy	Communities & Wellbeing	People	30/06/2025